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*Headmaster, St. Albans School*



# ST. ALBANS SCHOOL

## School of Public Service



St. Albans School  
School of Public Service

School of Public Service  
Mount St. Alban, Washington, DC 20016  
202-537-5286  
[www.schoolofpublicservice.org](http://www.schoolofpublicservice.org)  
[sps@cathedral.org](mailto:sps@cathedral.org)



St. Albans School  
School of Public Service

# WELCOME TO ST. ALBANS

St. Albans School exists because of a public servant. Born an orphan in Mercersburg, Pennsylvania, Harriet Lane Johnston presided over both the Court of St. James and the White House for her uncle, James Buchanan. At her death in 1903, she left the bequest that created St. Albans School. We'd argue that no other school in this country is more acutely aware of how essential the concept of public service is to a democracy. At the School of Public Service (SPS) you will explore issues as diverse and profound as freedom of speech in television, national security, the power of the presidency, ethics in decision-making, electronic commerce, and international and global affairs. Always, we will ask you to think about what is right and best for the public good.

Vance Wilson  
*Headmaster, St. Albans School*



As you read these pages I hope you consider the incredible opportunities that await you at the School of Public Service (SPS). In just three years the students who have attended SPS have captured the hearts and minds of many faculty, parents, public servants, and SPS guests and friends. Our alumni have come to understand that this program is much more than just another way to spend the summer; it is a transforming and on-going experience.

As we expand our outreach and opportunities, we have been met with the resounding enthusiasm and continuing participation of the 85 graduates of our program. We are encouraged by all the possibilities that the SPS network provides our alumni. We hope that you will want to become one of the SPS group and take full advantage of that network throughout your lifetime.

I hope you will contact us here at SPS so that we may arrange for you to hear first hand from our graduates. They are a wonderful embodiment of all that is good about the youth of America!

Mary Anne Waikart  
*Director, St. Albans School  
of Public Service*



“So to build a nation we must do more than slip a ballot paper into a box.”

—*Archbishop Desmond Tutu*



Harriet Lane Johnston Building;  
residence hall for SPS students



"The more time that passes since SPS, the more I realize what an extraordinary experience it was and how much I have gained from it. It has helped in high school and now also in college! I'm also enjoying keeping in touch with my SPS classmates."

— Ethan McWilliams '02



"At SPS I met some of the smartest and most insightful teenagers in the country, and I got to work with teachers that have a passion for sharing their knowledge and experience on not only public service but also life."

— Fawn Block '04



# PHILOSOPHY

**St.** Albans School of Public Service (SPS) is a summer experience for young men and women interested in learning first hand about the nature of public service and the role of government, non-profits, private organizations and individuals in making America a democratic and civil society. Open to both male and female students entering their senior year of high school, SPS extends over four weeks in June and July. We invite the participation of high school students from across America and encourage them to join us in the challenge of working for the public good.

Located on the Close of the Washington National Cathedral, SPS and its students are in the heart of Washington, DC. The School's curriculum takes full advantage of this location by including field trips to important area institutions, and access to members of Congress, agency leaders, and public policy figures. The objectives of the summer's rigorous academic program are:

- to inspire leadership and instill a passion for public service among our students;
- to create a solid foundation of knowledge about the American public policy process;
- to explore what normative values guide the work of the government;
- to encourage students to think critically, creatively and independently about their role as citizens in a democracy;
- to create a long-term community of peers through an active alumni network.

SPS challenges students with in-depth discussion, research, case studies, visits, and readings related to contemporary policy issues: international affairs, national security, education, healthcare,

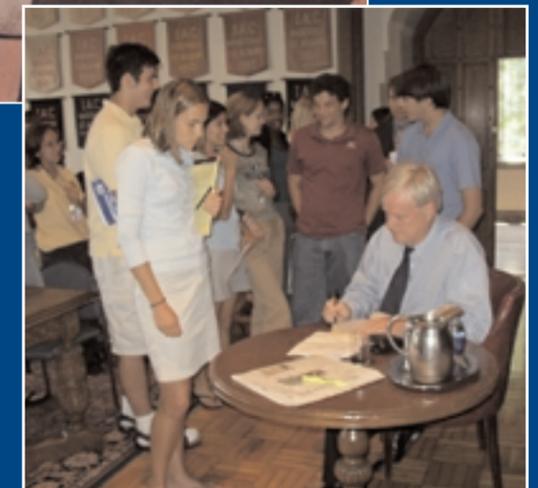
welfare, electronic commerce, and business policy. Through the extensive use of the case study method, students explore the respective roles of the President, the Judiciary, the Congress and the media in influencing the policy process. Through an intense, closely shared experience with their instructors, mentors, speakers, and fellow students, SPS students pursue knowledge that serves both the individual and society. Team building, writing, and research exercises help students work collegially. Developing skills in analysis and self expression, also a part of SPS, will help students to imagine and prepare for the pace and nature of college-level work, and provide a taste of the college experience.



SPS 2004 students with former US Ambassador Robert Duemling, also former Director of the National Building Museum.



SPS 2004 students with their hosts at the Japanese Embassy Reception, Minister of Public Affairs and Mrs. Naoyuki Agawa; former Secretary of State Madeleine Albright and St. Albans Headmaster Vance Wilson greet SPS 2002 students at dinner; *Hardball* host Chris Matthews with SPS 2003 students after conducting a session of *SPS Hardball*.



"Never doubt that a small group of thoughtful committed citizens can change the world. Indeed, it's the only thing that ever has."

—Margaret Mead



"I think the most important thing that I learned from SPS is how to make a difference. I learned that it's cool to know about the world and to take pride in your state, people, government and country."  
— David Brown '04



"The fact that many of our classroom discussions spilled over into the hallways and the dormitory is an indication of the conviction and interest of many of the students."  
— Amelia Thompson '03

# COMMUNITY

At SPS you join a campus experience on the beautiful grounds of the Washington National Cathedral, home to both St. Albans School and the National Cathedral School for Girls. You are encouraged to make use of the St. Albans library and athletic



facilities during your summer stay. You will join an electronic community for shared research, ideas and life-long contact; laptops along with an e-mail account and full Internet access are available to every student; and you are encouraged to remain part of the SPS alumni network throughout your life and career and, we hope, public service.

In addition to the campus community, you are part of Washington, DC, one of America's greatest cities. Washington is the hub of American government, with a skyline punctuated by the Washington Monument and the Capitol dome. Washington residents have the fortune of witnessing global diplomacy and national politics as local events. While in Washington you will explore Washington landmarks such as the Smithsonian museums, the Library of Congress, and Embassy Row, enjoying a proximity that makes the summer exciting.

Your evening could mean dinner at an ambassador's residence, an evening with The Capitol Steps (Washington's beloved political satire ensemble), or an opportunity to hear a concert at the National Cathedral. Visits are easily made to Georgetown, Johns Hopkins, Catholic University, Loyola, George Washington, American, and Howard Universities, as well as the University of Maryland and St. John's College, and other major universities located within the metropolitan area.

In recent years, St. Albans and the National Cathedral community have been host to such notable leaders as the Honorable Supreme Court Justice Sandra Day O'Connor, Archbishop Desmond Tutu, the Dalai Lama, historian Doris Kearns Goodwin, along with many members of Congress, journalists, best-selling authors, and policy makers. The Close has been the gathering place for talks delivered by U.S. presidents and foreign leaders. The list of distinguished St. Albans graduates includes former Vice-President Al Gore '65; Senator Evan Bayh '74; Congressmen Harold Ford, Jr. '88 and Jesse Jackson, Jr. '84; David '84 and Thomas '86 Gardner, co-founders of the Motley Fool investment service; William Oakley '84, Executive Producer of the Fox animated series *The Simpsons*; astronauts Michael Collins '48 and Frederick Hauck '58; Jonathan Ogden '92 of the Baltimore Ravens; and Emmy Award winning actor Jeffrey Wright '83.

Just as important is the community that SPS builds during the summer via shared experiences over a frisbee game, an evening's speaker, or a discussion of the social and moral issues embodied in a case. The St. Albans School of Public Service invites you to apply to be a part of this rich endeavor and to explore your role as a future leader and engaged citizen.

"Our hope is that you will leave the summer with an understanding of how public service works and a desire to join the men and women who work in the public sector. We want you to keep up with your network of classmates, mentors and teachers; we expect to see you and hear of you years from now."

—Vance Wilson, Headmaster, St. Albans School



SPS student volunteers prepare food at DC Central Kitchen; students relax outside the residence hall; competition in SPS Jeopardy heats up with host Peter Saunders as students compete for final electoral votes in the election simulation.

## SPS FACULTY

School of Public Service faculty are drawn from St. Albans School, National Cathedral School, and other top schools throughout the country known for strong academic programs and excellent teaching. In addition, SPS students have support and advisement from an experienced residence hall faculty, as well as communication specialists and administrative staff. For a complete list and bios of faculty and staff, please go to the SPS website: [www.schoolofpublicservice.org](http://www.schoolofpublicservice.org).

## ONE WEEK IN THE LIFE OF AN SPS STUDENT

	<b>Sunday</b> <i>The Media</i>	<b>Monday</b> <i>Foreign Relations</i>	<b>Tuesday</b> <i>The Media</i>	<b>Wednesday</b> <i>The Media</i> <i>The Judiciary</i>	<b>Thursday</b> <i>The Judiciary</i>	<b>Friday</b> <i>The Judiciary</i>	<b>Saturday</b> <i>Community Service</i>
6:30 AM	Rise & Shine!	Rise & Shine!	Rise & Shine!	Rise & Shine!	Rise & Shine!	Rise & Shine!	Rise & Shine!
7:00 AM							
7:30 AM	Breakfast	Breakfast	Breakfast	Breakfast	Breakfast	Breakfast	Breakfast
8:00 AM							
8:30 AM	<b>Meet The Press</b> Tim Russert, Host	The U.S. State Department (Cuba)	Intro: Case Study reading Shaping policy/opinion Media in a free society (ADC/Toad Lion Case) SPS Faculty	Internat'l. News Analysis Ken Silverstein, <i>LA Times</i>	Supreme Court Case: U.S. v. Padilla SPS Faculty	Conclusion: Padilla case SPS Faculty	Community Service Project: DC Central Kitchen & Martha's Table
9:00 AM			Free Time	Anatomy of the newspaper SPS Faculty	Public Speaking SPS Faculty	Arguing Before the Court Stuart Gerson, Attorney	
9:30 AM			Lunch	Lunch	Lunch	Lunch	
10:00 AM							
10:30 AM							
11:00 AM	Free Time				Preparation Time	Lunch	
11:30 AM							
Noon							
12:30 PM	Lunch						
1:00 PM							
1:30 PM		Lunch	Producing the News SPS Faculty	visit The Washington Post Bo Jones, Publisher	Padilla Case continued SPS Faculty	U.S. Supreme Court Sandra Day O'Connor, Justice Cynthia Rapp, Clerk	Lunch
2:00 PM	Old Town Alexandria	Rwanda: Past and Future Jack Mower, Former CIA Zac Nwaga, Ambassador	Free time				Some to Anzietan
2:30 PM							
3:00 PM							
3:30 PM	Mount Vernon					Sightseeing: "From Capitol Hill to the Capitol Steps" Archives and National Gallery	Free Time
4:00 PM							
4:30 PM		Free Time	Cathedral Tour	Free Time	Free Time		Some to DC United game
5:00 PM							
5:30 PM							
6:00 PM							
6:30 PM	Alexandria to Georgetown		Dinner	Dinner	Dinner	Dinner	
7:00 PM	Potomac Cruise (dinner on board)	Dinner				Ronald Reagan Bldg	Dinner allowance on trips
7:30 PM				The Judicial Branch SPS Faculty	Preparation Time: Padilla Brief	"The Capitol Steps" Political Satire Troup	
8:00 PM		White House West Wing Tour Josh Bolton, Dir. OMB	Preparation Time				
8:30 PM							
9:00 PM							
9:30 PM							
10:00 PM	Free Time		Free time	Free time	Free time	Free time	
10:30 PM							



“I know no safe depository of the ultimate powers of the society but the people themselves and if we think them not enlightened enough to exercise their control with a wholesome discretion, the remedy is not to take it from them, but to inform their discretion by education.”

—Thomas Jefferson



"With case studies you have to use facts in order to make decisions; you can't just say what you think but may not be able to support."  
— Emily Hubbard '02



"The month at SPS was one of the most outstanding learning experiences in my life. I had been so sheltered from the world of politics, but now I want to keep up with all the important issues and events that arise in our society, both domestically and internationally."  
— Mariama Kanu '02



# ACADEMICS: BUILDING THE LEADERSHIP OF TOMORROW

## LEADERSHIP

SPS hopes all participants will view their time in Washington as a period of intense personal growth and achievement. The month-long program will provide you with a challenging yet supportive environment to enhance self-awareness and practice leadership and decision-making skills.



Students enjoy lunch in the Governor's Mansion with Maryland Governor Robert Ehrlich.

Through discussions, seminars, social events, research projects, study visits, simulations, and residential life, SPS encourages your own individual initiative as well as cooperative problem solving. The curriculum will strengthen your speaking, reading, writing, analytical, and interpersonal skills.

## KNOWLEDGE

SPS explores the core functions and structure of government, introducing you to the complexities and realities of the interaction of business, law, media, non-governmental organizations, and citizen groups in the shaping of public policy. Intensive group work, role playing, a broad range of case studies, and specially-designed simulations will lead you to a solid understanding of the foundations of government.

## TEAM BUILDING

SPS is a dynamic environment in which all students become active participants, socially and intellectually, in all aspects of the program. Shared meals, athletic events, weekend trip, classes, and free time give you ample time for exercise, recreation, and self-reflection and also foster an unparalleled *esprit de corps*. The experience at SPS provides you with a unique opportunity to work in meaningful, sustained, and challenging ways with motivated peers from across the country, dedicated instructors, and men and women involved in all aspects of public service.

## CASE STUDIES

The case-study approach is a key element of the SPS program. A case is essentially a story which presents a conflict, typically the tension between alternative courses of action that bring different viewpoints, interests, and values into play. This method, used by colleges and universities worldwide, engages your participation in the exploration of a problem and exposes you to the complexities of the decision-making environment. You conduct research, engage in conflict resolution, probe ethical dilemmas, and devise your own solutions to complex problems. Cases deal with both historical and contemporary issues and force the use of facts to make decisions.



SPS Faculty Mike Reynold, Robert Shurmer, Shauna Seliy, Paul Piazza, and Robert Knisely, at the Japanese Embassy.



SPS students and faculty after completing the ropes course.

## SPEAKER SERIES

Through these encounters with those who have experience in public policy, students can investigate various areas of public service. Some of the speakers and guests who have participated in the program are:

- The Hon. Harold Ford  
*US Representative (D, TN)*
- The Hon. Bill Frist  
*US Senate Majority Leader (R, TN)*
- Ambassador Claudia Fritsche  
*Lichtenstein Ambassador to the US*
- Hill Staffers and interns  
*Young public servants*
- Mr. Frederick Hitz  
*Former Inspector General of the CIA*
- Mr. Bo Jones, Sr.  
*Publisher, The Washington Post*
- Mr. Aaron Miller  
*President, Seeds of Peace*
- Sen. Karen Montgomery  
*Maryland State Senator*
- The Hon. Sandra Day O'Connor  
*Supreme Court Justice*
- Mr. Norman Ornstein  
*The American Enterprise Institute, Resident Scholar*

- Mr. Tim Russert  
*Moderator, Meet the Press*
- Mr. Ken Silverstein  
*Reporter, The LA Times*
- Truman Scholars  
*College/graduate students*
- Mr. Forrest Waller  
*Vice President, SAIC*

## DORM DISCUSSIONS

You are welcome and encouraged by the Resident Faculty to continue the debate and discussion, maybe even over a game of pool, into the night, at least until the call for lights out!

## STUDY VISITS

SPS instructors accompany you to a variety of sites throughout the area. Study visits are an extension of the classroom and an opportunity to use the unique resources of Washington.

## STUDENT ACCOMMODATIONS AND SERVICES

SPS offers attractive living accommodations in single and double rooms. Students are housed in the St. Albans residence hall with resident faculty, including several faculty families in adjacent apartments. The residence hall includes a game room, a television lounge, a laundry room, and two common rooms in addition to the students' own rooms.

SPS students enjoy a breakfast buffet and informal lunches and dinners with faculty and speakers in the St. Albans Refectory, a beautiful room that has been the gathering place of leaders for a nearly a century. A residence hall manager is always on duty, and a registered nurse is on site or on call. Two school libraries are available for study groups. St. Albans athletic facilities include outdoor and indoor track and field, basketball courts, a swimming pool, tennis courts, and a state of the art weight room.

"We are so impressed and excited by the wonderful program at St. Albans School of Public Service, and appreciate all that you did for our daughter — and continue to do even now."  
— Judy Marshall, SPS '03 parent



"The faculty is out of this universe! What I learned in one month, most people learn in a lifetime. The instructors were so supportive and stimulating."  
— Jeff Hadzima '03



# ALUMNI: CREATING LASTING CONNECTIONS

**SPS** expects the summer experience to make a real and lasting difference in your life. We hope your SPS experience will excite you about policy formation and encourage you to return to your own community to share your knowledge and experience as many of our alumni have already done. The personal and professional bonds formed at SPS continue well beyond your month in Washington; in addition to SPS-sponsored reunions, here are just a few examples:

Adam Hanover SPS '04 returned to Memphis, Tennessee and extended an invitation to the Rwandan Ambassador to the US, Dr. Zac Nsenga, to visit Memphis to speak at several high schools in the area about a nation recovering from genocide. Carra Hoffmann SPS '04 returned to Lancaster, Pennsylvania to lead a fundraising drive for the victims in Darfur, Sudan. She enlisted the assistance of her SPS classmates from California, Katharine Kendrick, Hayley Osen; Lindsay Caldwell from Tennessee; and others across the US. SPS '02 alumnus Bernard Holloway is one of six student authors of



SPS 2004 alumni with Mary Anne Waikart and Rwandan Ambassador Zac Nsenga at the Regional Alumni Reception in Memphis, TN.

*Freedom's Answer: Too Young to Vote but Old Enough to Lead*, a nationally acclaimed book which received praise from Judy Woodruff, CNN News, Tucker Carlson of CNN Crossfire and Donna Brazile, Gore 2000 Campaign Manager. Bernard has recruited other SPS alumni to become involved in the mobilization of youth across the country to raise voter registration numbers.

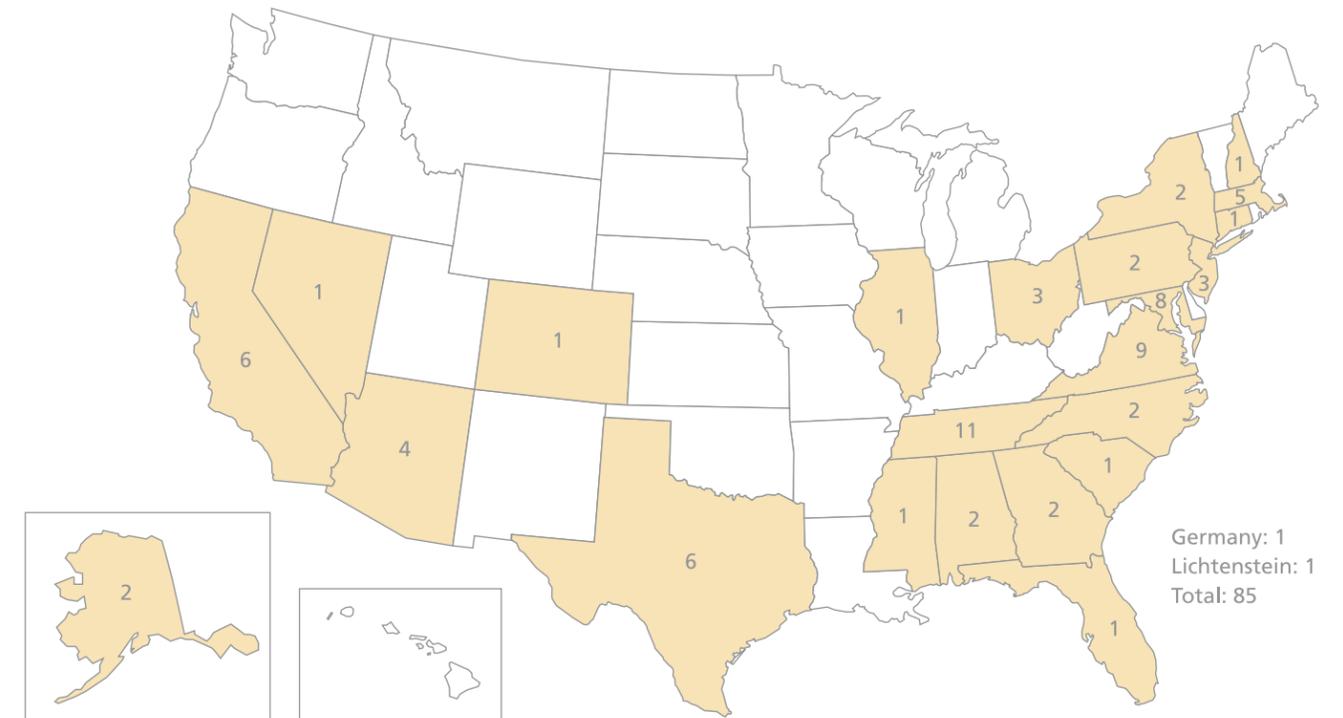
SPS Alumni who have completed at least one year of college are invited each year to represent the US at the International Youth Conference held at Wilton Park, a prestigious international conference center in Sussex, UK. The conference "Bridging the Atlantic Divide" is attended by 60 young men and women from Albania, France, Germany, Norway, Poland, Russia, Slovenia, Spain, the UK and the US.



SPS alumni from 2002, 2003, and 2004 at the Alumni Holiday Reception in Washington, DC.

## SPS STUDENTS: STATES OF ORIGIN, 2002–2004

Join SPS from any state, or help put your state on the map!



## COLLEGES AND UNIVERSITIES ATTENDED BY SPS ALUMNI

Allegheny College  
Arizona State University  
Boston College  
Bowdoin College  
Claremont McKenna College  
Clark Atlanta University  
Colgate University  
College of William and Mary  
Cornell University  
Denison College  
Dickinson University  
Georgetown University (2)  
George Washington University (2)  
Gettysburg College  
Harvard College (3)

Johns Hopkins University  
Lafayette College  
Lake Forest College  
Mary Washington College  
Middlebury College (3)  
Montgomery College  
Northwestern University  
Notre Dame University  
Occidental College  
Princeton University (3)  
Rochester Institute of Technology  
St. Olaf College  
Tufts University  
University of Arizona (3)  
University of Chicago

University of Colorado  
University of North Carolina (2)  
University of Puerto Rico  
University of Richmond (2)  
Vanderbilt University  
Wake Forest University  
Washington College  
Washington and Jefferson College  
Williams College  
Yale Law School  
Xavier University

In addition, two alumni are in schools in Europe and one is enjoying a gap year.



"I'm grateful for the opportunities my son had in Washington in 2003 while attending St. Albans School of Public Service...it continues to have an impact on him today."  
— Robert Rogers, SPS '03 parent



"It is now your turn. Your contributions can be significant. You can save lives, protect the innocent, convict the guilty, provide prosperity, guarantee justice, and train young minds. simply accept the fact that your family and education and values have prepared you better for this challenge than anyone in this country."  
— Tim Russert, Moderator, NBC's *Meet the Press*; Board Member, School of Public Service

# ADMISSIONS & FINANCIAL AID

## ADMISSIONS

SPS admits students on the basis of academic promise, high school teacher recommendations, and student demonstration of achievement, character, and interest in community service. SPS will admit approximately 30 students competitively chosen from across the country.

We seek students who will not only perform at a high level in the classroom but who will also contribute positively to the life of the School. We strive for an atmosphere that embodies and respects many points of view, therefore we seek a broadly diverse student body. We expect many more applicants than we can admit, and considerable effort goes into giving each applicant full and serious consideration by the Admissions Committee. The Committee considers the applicant's school transcript and standardized tests, teacher recommendations, and the student's written statements.

The School of Public Service runs its own admissions program, independent of the St. Albans admission process. Admission to the School of Public Service does not depend on admission to St. Albans School, nor does admission to the School of Public Service constitute admission to the regular St. Albans program of study. There is an application fee of \$25. Please return the enclosed admission application, requisite statements, recommendations, application fee, and transcript by May 1 for admission in June. Copies of standardized test scores (ACT, SAT, PSAT, SAT II, etc.) should be sent directly to St. Albans from your high school. The \$25 application fee will be waived for complete applications received by April 1.

All application files are presented to the Admissions Committee. Admissions decisions are determined on a need-blind basis. If an applicant receives an offer of admission, his or her

parents must return the signed Reservation Contract with \$1,000 (\$100 if awaiting a Financial Aid decision) by check, money order, or credit card to secure a place in the class. Wait-listed applicants should advise the Admissions Office as to whether or not they wish to remain on the list.

Please send the signed application to:  
**SCHOOL OF PUBLIC SERVICE**  
St. Albans School  
Mount St. Alban  
Washington, DC 20016  
SPS Admission Office: 202-537-6438  
[www.schoolofpublicservice.org](http://www.schoolofpublicservice.org)  
[sps@cathedral.org](mailto:sps@cathedral.org)

## FINANCIAL AID

We believe that a family's financial situation should not prevent any student from gaining admission to or attending SPS. Fifty percent of SPS students have received financial aid in the past. Financial aid application content is kept completely confidential, and applications for financial aid do not hinder a student's likelihood of admission. Financial aid is awarded on the basis of financial need and the availability of funding. To be considered for financial aid, a student's parents must submit a signed copy of their last year's Form 1040 statement of federal income tax and all schedules, along with a copy of their W-2 form and/or 1099 form(s). In considering applications for financial assistance for separated or divorced parents, SPS considers the assets of both parents before making any award, and will not be bound by the assertion that one parent has disclaimed responsibility for educational expenses.

## TUITION & FEES

For tuition and fees, please see SPS application packet or go to [www.schoolofpublicservice.org](http://www.schoolofpublicservice.org).



SPS 2004 students with ambassadors to the US from Liechtenstein, Rwanda, New Zealand, Nicaragua, Serbia and Montenegro, and Turkey, and former Secretary of the Navy and SPS Board Member Paul Ignatius, at the SPS Ambassadors Dinner.



The Class of 2004.

## QUESTIONS

Should you have questions or require further assistance, please contact the SPS Admissions Office at 202-537-5286. Please check our website frequently for program updates:

[www.schoolofpublicservice.org](http://www.schoolofpublicservice.org)